

HEAD W

MINISTRY OF TRANSPORT

OVERVIEW

Mission Statement

To strengthen Singapore's transportation connectivity and develop the transport sector's potential in order to advance our economic competitiveness and the quality of life in Singapore.

FY2011 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011	Change over FY2010	
	TOTAL EXPENDITURE	\$4,452,602,590	\$4,965,015,500	\$4,653,176,800	\$4,067,504,200	-\$585,672,600	-12.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$370,584,935	\$467,333,600	\$467,333,600	\$475,476,300	\$8,142,700	1.7%
	<i>RUNNING COSTS</i>	<i>\$369,050,235</i>	<i>\$465,777,000</i>	<i>\$465,777,000</i>	<i>\$473,890,300</i>	<i>\$8,113,300</i>	<i>1.7%</i>
	Expenditure on Manpower	\$11,950,113	\$12,910,100	\$15,125,000	\$14,354,900	-\$770,100	-5.1%
1200	Political Appointments	1,017,023	1,210,100	1,660,000	1,254,900	-405,100	-24.4
1500	Permanent Staff	10,915,589	11,670,000	13,420,000	13,070,000	-350,000	-2.6
1600	Temporary, Daily-Rated & Other Staff	17,501	30,000	45,000	30,000	-15,000	-33.3
	Other Operating Expenditure	\$353,775,687	\$441,471,700	\$437,576,500	\$454,165,300	\$16,588,800	3.8%
2100	Consumption of Products & Services	351,668,188	435,439,700	435,718,300	450,574,900	14,856,600	3.4
2300	Manpower Development	188,068	273,400	313,600	287,100	-26,500	-8.5
2400	International & Public Relations, Public Communications	1,766,205	5,645,700	1,250,600	3,218,400	1,967,800	157.3
2700	Asset Acquisition	148,499	112,900	294,000	84,900	-209,100	-71.1
2800	Miscellaneous	4,728	0	0	0	0	0.0
	Grants, Subventions & Capital Injections to Organisations	\$3,324,435	\$11,395,200	\$13,075,500	\$5,370,100	-\$7,705,400	-58.9%
3100	Grants, Subventions & Capital Injections to Statutory Boards	3,324,435	11,395,200	13,075,500	5,370,100	-7,705,400	-58.9
	<i>TRANSFERS</i>	<i>\$1,534,700</i>	<i>\$1,556,600</i>	<i>\$1,556,600</i>	<i>\$1,586,000</i>	<i>\$29,400</i>	<i>1.9%</i>
3800	International Organisations & Overseas Development Assistance	1,534,700	1,556,600	1,556,600	1,586,000	29,400	1.9

Code	Object Class	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011	Change over FY2010	
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$4,082,017,655	\$4,497,681,900	\$4,185,843,200	\$3,592,027,900	-\$593,815,300	-14.2%
5100	Government Development	1,176,810,716	1,629,862,300	1,550,880,700	1,615,988,200	65,107,500	4.2
5200	Grants & Capital Injections to Organisations	2,905,206,939	2,867,819,600	2,634,962,500	1,976,039,700	-658,922,800	-25.0
	OTHER DEVELOPMENT FUND OUTLAYS	\$436,550,565	\$670,129,700	\$606,103,900	\$389,808,000	-\$216,295,900	-35.7%
5500	Land-Related Expenditure	436,550,565	670,129,700	606,103,900	389,808,000	-216,295,900	-35.7

Establishment List

Category/Personnel	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
POLITICAL APPOINTMENTS	3	3	3	3
Minister	1	1	2	2
Minister of State	1	1	0	0
Parliamentary Secretary	1	1	1	1
PERMANENT STAFF	98	104	107	107
Accounting Profession (2008)	2	2	2	2
Administrative	15	16	16	16
Corporate Support	23	23	22	22
Information Service (2008)	3	3	4	4
Management Executive Scheme (2008)	42	47	49	49
Management Support Scheme (2008)	5	5	6	6
Operations Support	4	4	4	4
Shorthand Writers	4	4	4	4
OTHERS	4,103	4,703	4,482	4,554
Land Transport Authority	4,094	4,694	4,472	4,544
Public Transport Council	9	9	10	10
TOTAL	4,204	4,810	4,592	4,664

FY2010 BUDGET

The revised FY2010 expenditure for the Ministry of Transport (MOT) is expected to be \$4.65 billion. This is an increase of \$0.20 billion or 4.5%, compared with the actual FY2009 expenditure of \$4.45 billion. Of the revised FY2010 total expenditure, \$467.33 million or 10.0% is for operating expenditure while \$4.19 billion or 90.0% is for development expenditure.

The revised operating expenditure in FY2010 of \$467.33 million has increased by \$96.75 million or 26.1%, compared with the actual FY2009 expenditure of \$370.58 million. This is primarily due to an increase in the management fee paid to the Land Transport Authority (LTA) for services rendered in the planning, operating, maintaining and monitoring of the land transport system.

MOT's revised FY2010 development expenditure of \$4.19 billion has increased by \$0.11 billion or 2.7%, compared with the actual FY2009 expenditure of \$4.08 billion. The increase is mainly due to higher expenditure on rail and road transport projects in FY2010.

The revised land-related expenditure in FY2010 is \$606.10 million, an increase of \$169.55 million compared with the actual FY2009 expenditure of \$436.55 million. The land-related expenditure is mainly to cater to the development of the Pasir Panjang Terminal and Tuas Port to provide additional capacity for the handling of containers in our port.

FY2011 BUDGET

The total expenditure of MOT in FY2011 is projected to be \$4.07 billion of which \$475.48 million or 11.7% goes towards operating expenditure and \$3.59 billion or 88.3% is for development expenditure. The projected FY2011 expenditure would see a decrease of \$0.59 billion or 12.6% compared with the revised FY2010 expenditure.

Operating Expenditure

Operating expenditure in FY2011 is expected to increase by \$8.15 million or 1.7% from \$467.33 million to \$475.48 million. About 94.2% of the provision or \$447.80 million will be for LTA mainly in the form of management fee. The remaining operating expenditure of \$27.68 million is to meet the running costs of MOT HQ and the Public Transport Council. The increase in operating expenditure in FY2011 is mainly due to an increase in management fee given to LTA to cater for an increase in LTA's scope of functions which now include enforcement against illegal parking.

Development Expenditure

Development expenditure is projected to decrease by \$0.59 billion or 14.2% to \$3.59 billion in FY2011. The decrease in development expenditure stems from \$0.38 billion of rail transport expenditure being met by bond financing. Of the total FY2011 development expenditure, \$1.98 billion is earmarked for rail transport projects, with the bulk of it for the Circle Line project, the Jurong East Modification Project and the Downtown Line. The remainder, amounting to \$1.61 billion, is for the construction of the Marina Coastal Expressway, road improvement works, development of bus interchanges as well as improvement of commuter facilities and traffic management systems.

Other Development Fund Outlays*Land-related Expenditure*

A sum of \$389.81 million, which is \$216.30 million less than the revised FY2010 allocation, has been provided for land-related expenditure. The decrease is mainly due to the Pasir Panjang Terminal approaching the tail-end stage of the project. When this project is completed, there will be more berths to cater to the future growth of our port.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
WA	Administration	472,620,200	1,586,000	474,206,200	1,829,972,100	2,304,178,300
WE	Public Transport Council	1,270,100	0	1,270,100	80,000	1,350,100
WH	Land Transport Authority	0	0	0	1,761,975,800	1,761,975,800
Total		\$473,890,300	\$1,586,000	\$475,476,300	\$3,592,027,900	\$4,067,504,200

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure up to end of FY2008	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
DEVELOPMENT EXPENDITURE	...	...	\$4,082,017,655	\$4,497,681,900	\$4,185,843,200	\$3,592,027,900
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>1,176,810,716</i>	<i>1,629,862,300</i>	<i>1,550,880,700</i>	<i>1,615,988,200</i>
Administration Programme						
Upgrading of Vehicular Bridges Phase 2 (Stage 2)	125,000,000	76,317,265	4,202,532	4,231,100	2,954,700	1,510,000
5-Year Development Block Vote for LTA from FY2003-FY2007	442,340,000	392,895,768	35,421,295	6,153,800	8,180,300	1,334,000
Barrier-free Accessibility Provisions to Enhance Road-related Facilities to be More Elderly Friendly for Pedestrians	37,500,000	6,403,765	0	15,000,000	9,000,000	8,000,000
Barrier-free Accessibility Provisions to Enhance Road-related Facilities to be More Elderly Friendly for Motorists	21,750,000	6,551,682	920,858	5,500,000	4,623,100	9,654,300
Harbour Drive Extension and Spine Roads	29,800,000	0	0	50,000	13,000	5,869,000
Upgrading of West Coast Highway/Clementi Road Junction	64,950,000	690,174	10,718,240	20,188,300	30,225,500	11,225,900
New Clementi Bus Interchange and Demolition of the Temporary Clementi Bus Interchange	17,793,000	3,633,288	1,585,703	2,812,600	1,939,300	2,638,400
Upgrading of Existing Old Bus Stops with New Shelters and Lights to Provide Conducive Environment for Commuters Waiting for Buses	22,800,000	50,000	401,406	3,500,000	3,500,000	4,000,000
Covered Linkways and Covers to Pedestrian Overhead Bridges	74,300,000	2,151,586	13,334,177	10,000,000	13,000,000	8,793,700
Marina Coastal Expressway (Infrastructure)	5,511,000,000	184,800,664	741,419,732	998,000,000	1,033,191,400	1,001,953,000
Construction of Shell Retail Mall Structure above Downtown Line Tunnel between Cross Street and Chinatown Stations	16,890,000	3,971,434	7,118,670	3,700,000	7,748,600	1,621,000
Central Expressway Widening and Improvement between Bukit Timah Road and Yio Chu Kang Road	336,000,000	467,409	41,476,785	60,250,000	98,879,100	53,692,400
Extension of Expressway Monitoring and Advisory System to Major Arterial Roads	161,000,000	0	1,236,754	26,841,100	20,291,600	25,561,100
5-Year Commuter and Road-related Facilities and Traffic Management Programme (FY2008-FY2012)	346,300,000	21,120,281	36,808,687	51,467,200	55,864,000	81,433,000

Project Title	Total Project Cost	Actual Expenditure up to end of FY2008	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
Road Tunnel Connecting Sentosa Gateway to Kampung Bahru Road and Keppel Road, and Widening of Lower Delta Road from Kampong Bahru Road to Ayer Rajah Expressway	537,000,000	638,703	16,700,437	23,000,000	13,104,500	25,578,000
Widening of Slip Road from Seletar Expressway to Bukit Timah Expressway in the Direction of Pan Island Expressway	11,360,000	2,900	512,480	5,494,600	3,588,200	4,400,300
Implementation of Additional Electronic Road Pricing Gantries and Related Works by End-2008	77,910,000	37,441,608	22,424,437	13,950,000	11,500,000	6,543,900
Upgrading and Improvement for Bus Interchanges and Terminals	14,120,000	0	695,639	1,000,000	466,700	1,570,000
Serangoon Integrated Bus Interchange	27,000,000	0	5,480,953	5,000,000	9,500,000	1,691,000
Upgrade of the Underground Link between Orchard Turn and Tangs Plaza	33,930,000	0	39,853	4,000,000	3,400,000	11,482,800
Junction Improvement at Hougang Avenue 3/ Tampines Road	3,900,000	0	592,969	961,400	1,024,600	20,000
Advanced Site Investigation and Clearance Works for the Access Road Connecting Blackmore Drive to Laurel Wood Avenue	4,719,800	0	744,717	700,000	577,200	53,200
Road Widening and Construction of New Road Network in Jurong Lake District	59,060,000	0	4,280,155	9,879,000	9,064,800	5,822,300
Widening of Jalan Terusan	11,420,000	0	2,746	4,800,000	2,408,100	2,404,000
Construction of part of North-South Expressway with Downtown Line 2	740,210,000	0	974,234	10,210,000	11,650,500	13,000,000
Widening of Pioneer Road North from Pan Island Expressway to Jurong West Avenue 4	17,180,000	0	1,254,575	7,481,300	5,725,700	1,992,500
Access Road to Changi North Industrial Park and Extension of Flora Drive	27,090,000	0	0	670,000	1,261,700	4,100,000
Detailed Engineering Design for Tuas Extension (Roads)	4,800,000	0	0	1,100,000	961,700	386,400
Improvement of the Central Expressway (CTE)/ Pan-Island Expressway (PIE) Interchange and Widening of PIE (Changi) from CTE to Aljunied Flyover	46,270,000	0	0	10,000,000	7,759,000	9,692,000
Upgrading for Barrier-free Accessibility Provisions at Existing Bus Interchanges and Terminals	7,200,000	0	0	1,000,000	1,930,700	2,413,000
Realignment and Widening of Toa Payoh Rise	19,760,000	0	605	8,000,000	1,937,900	6,500,000
Access Road Connecting Faber Walk to Commonwealth Avenue West	15,560,000	0	0	500,000	420,100	4,000,000
Flyover along Woodlands Road/Upper Bukit Timah Road Junction and Associated Roadworks	119,880,000	0	0	0	142,000	9,200,000
Flyover along Upper Bukit Timah Road between Dairy Farm Road and Hillview Road and Associated Roadworks	102,900,000	0	137	0	261,000	6,500,000
Widening of Keppel Viaduct	289,040,000	0	2,914	0	100,000	20,000,000
Construction of New Integrated Bedok Bus Interchange	40,020,000	0	0	0	0	1,000,000
Access Road Connecting from the International Business Park to Boon Lay Way	56,130,000	0	0	0	2,245,200	23,125,600
Interchange at Tampines Expressway Road Connection to Seletar Aerospace Park Sengkang West Industrial Area	255,000,000	0	0	0	3,000,000	15,000,000
Fire Tests For Road Tunnel Application	1,100,000	0	0	0	116,000	984,000
Construction of the Retail Space at Tangs Underpass	8,490,000	0	0	0	560,000	1,766,500
CTE Systems Upgrading Works	28,264,000	0	0	0	5,000,000	5,000,000

Project Title	Total Project Cost	Actual Expenditure up to end of FY2008	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
Intergrated Jurong East Bus Interchange	45,500,000	0	0	0	0	1,500,000
System Evaluation Test for the Next Generation Electronic Road Pricing System	12,200,000	0	0	0	1,750,000	5,200,000
5-Year Preliminary Investigation Engineering Works for Pipeline Road Development Projects	2,500,000	0	0	0	300,000	550,000
Upgrading of Vehicular Bridges - Phase 3	45,180,000	0	0	0	500,000	10,000,000
Enhancement of Expressway Monitoring and Advisory System (EMAS)	151,700,000	0	0	0	0	8,585,000
Minor Development Projects	...	...	1,017,346	3,250,800	1,866,200	3,159,200
Kallang/Paya Lebar Expressway	1,911,500,000	1,661,653,949	23,181,773	4,571,400	10,083,800	403,000
New Projects	...	...	0	167,052,900	7,915,000	110,680,800
5-Year Road Development Programme FY1996- FY2000	1,569,862,650	979,297,280	33,890,251	3,244,200	6,330,700	1,000,000
5-Year Road Development Programme FY2001- FY2005	544,528,000	382,017,504	9,210,256	2,382,900	4,576,900	1,170,900
5-Year Road Development Programme FY2006- FY2010	809,900,000	123,738,755	111,231,227	97,571,700	97,194,900	72,228,000
Completed Projects	...	...	49,928,171	36,348,000	33,247,000	0
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	2,905,206,939	2,867,819,600	2,634,962,500	1,976,039,700
Administration Programme						
Core Innovation Fund	...	...	345,490	2,515,200	1,202,600	2,700,000
New Projects	...	...	0	85,448,500	7,253,000	211,283,900
Public Transport Council Programme						
Public Transport Council IT Strategic Plan	251,700	0	108,600	59,900	62,300	80,000
Land Transport Authority Programme						
Retrofitting of Existing MRT Stations	81,500,000	78,267,052	2,020,565	75,300	0	10,500
Circle Line Stage 1	1,639,640,000	974,427,941	167,044,830	36,870,500	53,467,700	6,683,100
Circle Line Stage 2	1,963,690,000	1,370,783,005	198,644,557	43,867,600	0	6,791,000
Circle Line Stage 3	1,380,550,000	1,178,535,057	34,777,597	18,964,500	7,538,800	5,098,400
Circle Line Stage 4	1,893,260,000	1,197,634,362	205,479,968	234,616,500	218,785,500	36,925,600
Circle Line Stage 5	1,329,020,000	791,381,694	124,663,765	157,753,800	198,824,000	34,500,000
Boon Lay Extension	433,000,000	282,696,321	13,186,618	3,268,800	0	571,400
Downtown Line	20,690,000,000	1,195,180,008	1,426,132,756	1,414,573,500	1,242,759,600	830,868,500
Surveillance in the Mass Rapid Transit Systems Network	11,650,000	6,959,329	633,815	0	0	19,700
Funding to Cover Incremental Cost to Provide Wheelchair-accessibility to Public Buses	21,300,000	1,200,000	2,010,000	2,652,000	3,096,000	1,850,400
Circle Line MRT Art in Transit Programme	5,873,300	1,233,217	771,840	612,800	3,668,200	200,000
Barrier-free Accessibility Provision to current MRT/ LRT Lines of the Rapid Transit System	116,360,000	8,271,823	49,705,782	37,243,300	29,489,000	2,689,700
Half-height Platform Screen Doors for Elevated MRT Stations	152,790,000	5,527,683	21,278,633	25,465,000	50,642,500	62,736,600
Enhancement of Video Surveillance Systems in the Mass Rapid Transit Stations	79,770,000	1,538,981	10,475,248	15,211,000	14,652,800	6,135,700
Upgrade of Electronic Parking System	22,640,000	2,101,277	2,518,402	0	5,173,600	12,846,700
Increasing the System Capacity of Existing North- South East-West Lines	686,000,000	21,092,270	120,557,193	170,196,000	192,278,800	188,262,400
North South Line Extension	1,197,000,000	8,779,930	41,000,000	111,235,300	122,433,800	213,295,800

Project Title	Total Project Cost	Actual Expenditure up to end of FY2008	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
Preliminary Engineering Design and Associated Engineering Investigation Works for Tuas MRT Extension	31,140,000	320,003	2,733,578	11,790,000	636,000	547,400
Engineering Investigation Works for the Proposed Thomson Line and Eastern Regional Line	39,700,000	128,030	8,337,243	13,133,600	11,723,600	5,935,200
Retrofitting of Seat Belts in Small Buses	25,350,000	552,000	11,618,000	5,200,000	4,570,000	4,200,000
Study on effects of pressure waves to underground MRT stations	110,000	0	0	0	0	110,000
Video Surveillance Systems in the Mass Rapid Transit Trains	84,010,000	0	97,822	1,971,100	984,100	4,435,300
5-Year Rail Improvement Programme	28,180,000	0	8,234,360	5,745,600	874,500	4,800,000
Sustainable Transport Initiatives	17,000,000	0	2,093,953	5,668,800	3,572,200	4,217,500
Public Shelter Requirements for the Downtown Line Phase 2	401,282,100	0	13,211,510	20,108,900	22,825,400	34,209,100
Civil Defence Shelter Requirements for MRT Downtown Line Phase 3	386,163,000	0	602,775	1,983,800	2,800,400	2,423,900
Detailed Engineering Design for Tuas Extension (Rails)	38,760,000	0	3,672,522	10,500,000	8,280,800	5,674,900
Implementation of Distance Based Through-fares	48,010,000	0	479,865	34,930,000	16,624,400	5,776,800
Enhanced Data Collection (EDC) System	6,000,000	0	0	0	2,000,000	3,282,000
North-East Sector MRT Line	4,689,220,000	2,956,924,335	2,644,575	859,300	2,646,500	262,800
Sengkang Light Rapid Transit System	460,890,000	397,432,570	1,099,586	555,100	1,222,000	1,177,000
Punggol Light Rapid Transit System	454,900,000	385,920,101	5,712,497	871,400	1,388,200	1,177,000
Rail Financing	0	1,037,794,107	413,472,847	391,374,000	397,678,300	274,261,400
Completed Projects	...	...	9,840,148	2,498,500	5,807,900	0

Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure up to end of FY2008	Actual FY2009	Estimated FY2010	Revised FY2010	Estimated FY2011
OTHER DEVELOPMENT FUND OUTLAYS	...	...	\$436,550,565	\$670,129,700	\$606,103,900	\$389,808,000
<i>LAND-RELATED EXPENDITURE</i>	...	...	<i>436,550,565</i>	<i>670,129,700</i>	<i>606,103,900</i>	<i>389,808,000</i>
Administration Programme						
New Projects for Land-related Expenditure	...	...	0	10,915,700	0	6,000,000
Reclamation for Pasir Panjang Terminal Phases 3 and 4 - Diversion of Submarine Services (Stage 2A)	226,000,000	185,660,947	14,215,748	80,000	1,107,400	70,000
Reclamation for Pasir Panjang Terminal Phases 3 and 4 (Stage 2B)	2,153,600,000	505,855,187	411,466,798	632,000,000	579,896,000	369,626,000
Marina Coastal Expressway (Land Reclamation)	135,999,500	0	10,815,020	27,134,000	18,600,500	7,865,000
Reclamation for Tuas Port Development (Stage 1)	12,800,000	0	53,000	0	6,500,000	6,247,000

KEY PERFORMANCE INDICATORS

Desired Outcomes

- A quality, integrated and efficient land transport system
- A leading hub for air and sea transportation, and a leading centre for international aviation and maritime activities

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2008	Actual FY2009	Revised FY2010	Estimated FY2011
A quality, integrated and efficient land transport system	% Expressways and Arterial Roads Which Are Congestion-free during Peak Periods ^{1,2}	96.9% of expressways above 45 kph 97.0% of arterial roads above 20 kph	97.2% of expressways above 45 kph 99.1% of arterial roads above 20 kph	At least 95.0% of expressways above 45 kph At least 95.0% of arterial roads above 20 kph	At least 95.0% of expressways above 45 kph At least 95.0% of arterial roads above 20 kph
	Average Daily Passenger Journeys on Mass Transit (million) ^{1,2}	3.62	3.62	3.84	3.99
	Customer Satisfaction Survey for Public Transportation System (%) ¹	89.5	93.8	87.0	87.0
	Mode Share of Public Transport in morning Peak (%) ^{1,2,3}	59.0 (2008 HITS)	N.A.	N.A.	N.A.
A leading hub for sea transportation and a leading centre for international maritime activities	Container Throughput (million twenty-foot equivalent units) ¹	29.9	25.9	28.1	29.9
	Total Tonnage of Vessels Calling at Singapore (million gross ton) ¹	1,621	1,780	1,850	1,980
	Size of the Singapore Registry of Ships (SRS) (million gross ton) ¹	43.7	45.6	48.0	50.0
	Annual Total Business Spending from all Approved International Shipping Enterprise (AIS) Companies (S\$ billion) ¹	3.30	2.80	2.60	3.00
A leading hub for air transportation and a leading centre for international aviation activities	No. of Physical City Links (Averaged) ^{1,2}	142	143	149	153
	Growth in Airfreight Tonnage (%) ¹	- 2.0	- 12.0	11.0	4.0
	Growth in Air Passenger Movements (%) ¹	2.7	-1.3	12.0	4.5
	No. of Weekly Scheduled Flights (Averaged) ^{1,2}	4,428	4,686	5,100	5,300

¹ Figures for these KPIs are reported on CY basis (i.e. Jan – Dec).

² Figures for these KPIs were reported on FY basis (i.e. Apr – Mar) in the previous year Budget Book.

³ The Household Interview Travel Survey (HITS) is conducted once every 4-5 years.